



Efficiency of
Municipalities

Mandy Kriese

Motivation

Literature

Empirical
Model

Input Distance
Function
Stochastic
Frontier Analysis
Data
Unobserved
Heterogeneity

Results

Estimation
Results
Efficiency and
Population
Development

Conclusions

The Efficiency of Saxony's Municipalities - A Distance Function Approach

Mandy Kriese

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- ▶ Municipal revenues will decline
 1. Currently nearly 50% of revenues come from transfers
 - ↔ Shrinking funds from the European Union
 - ↔ Reduction of federal fiscal transfers
 2. Most funds are allocated on a per capita basis
 - ↔ Declining and ageing of the population
- ▶ Efficiency in the expenditures becomes more important in the face of declining revenues

1. How efficient are the municipalities in Saxony?
2. Is there a relationship between population decline and efficiency?
3. Is there a relationship between population ageing and efficiency?

- ▶ De Borger, Kerstens, Moesen and Vanneste (1994) or De Borger and Kerstens (1996)
 - ↪ Estimate the efficiency for the municipalities in Belgium, comparison of different methods
- ▶ Geys (2006) or Geys, Heinemann and Kalb (2007)
 - ↪ Cross section studies with data from the year 2000 for 304 Flemish municipalities and from the year 2001 for 1111 municipalities in the German state Baden-Württemberg
- ▶ Problems:
 - ▶ Outputs identification
 - ▶ Missing price system
 - ▶ Unobserved heterogeneity

Translog function:

$$\ln D_I(x_{it}, y_{it}) =$$

$$\alpha_0 + \sum_{m=1}^M \alpha_m \ln y_{mit} + \frac{1}{2} \sum_{m=1}^M \sum_{n=1}^M \alpha_{mn} \ln y_{mit} \ln y_{nit}$$

$$+ \sum_{k=1}^K \beta_k \ln x_{kit} + \frac{1}{2} \sum_{k=1}^K \sum_{l=1}^K \beta_{kl} \ln x_{kit} \ln x_{lit} + v_{it}$$

- ▶ y are the services provided by the municipalities with the indices $m = 1, \dots, M$ and $n = 1, \dots, M$
- ▶ x are the expenditures of the municipalities with the indices $k = 1, \dots, K$ and $l = 1, \dots, K$
- ▶ α and β are the parameter to be estimated
- ▶ i and t are indices for the municipalities and the time
- ▶ v_{it} is an iid $N(0, \sigma_v^2)$ error term

By imposing homogeneity of degree 1 in inputs

$$\frac{D_I(x_k, y)}{x_K} = D_I\left(\frac{x_k}{x_K}, y\right)$$

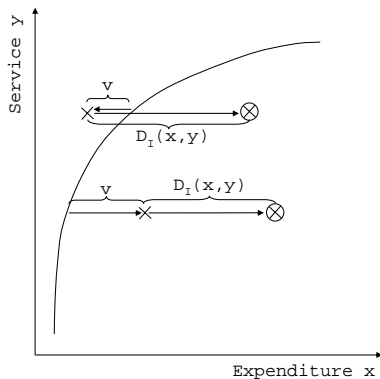
the function changes to

$$\ln \frac{D_I(x_{it}, y_{it})}{x_{Kit}} =$$

$$\alpha_0 + \sum_{m=1}^M \alpha_m \ln y_{mit} + \frac{1}{2} \sum_{m=1}^M \sum_{n=1}^M \alpha_{mn} \ln y_{mit} \ln y_{nit} \\ + \sum_{k=1}^{K-1} \beta_k \ln x_{kit}^* + \frac{1}{2} \sum_{k=1}^{K-1} \sum_{l=1}^{K-1} \beta_{kl} \ln x_{kit}^* \ln x_{lit}^* + v_{it}$$

where $x_k^* = \frac{x_k}{x_K}$. Rearranging gives

$$-\ln x_{Kit} = \alpha_0 + TL(x_{it}, y_{it}) + v_{it} - \ln D_I(x_{it}, y_{it})$$



$$-\ln x_{Kit} = \alpha_0 + TL(x_{it}, y_{it}) + \epsilon_{it} \quad \epsilon_{it} = v_{it} - \ln D_I(x_{it}, y_{it})$$

$$v_{it} \sim N(0, \sigma_v^2) \quad \text{and} \quad D_I(x_{it}, y_{it}) \sim N^+(0, \sigma_u^2)$$

Variable	Mean	Min	Max
Expenditures of the current budget			
Spending on personnel	3,276,976	4,468	343,569,091
Cost of materials	1,944,124	56,048	193,344,019
Other expenditures	2,579,544	93,098	297,631,332
Services provided by the municipalities			
Population younger than 20	1,525	72	86,938
Population between 20-65	5,321	246	320,646
Population older than 65	1,749	86	106,473
Child care possibilities	0.74	0.00	2.71
Number of schools	4	0	188
Employees	2,812	53	217,390
Price for drinking water	1.84	0.00	2.74

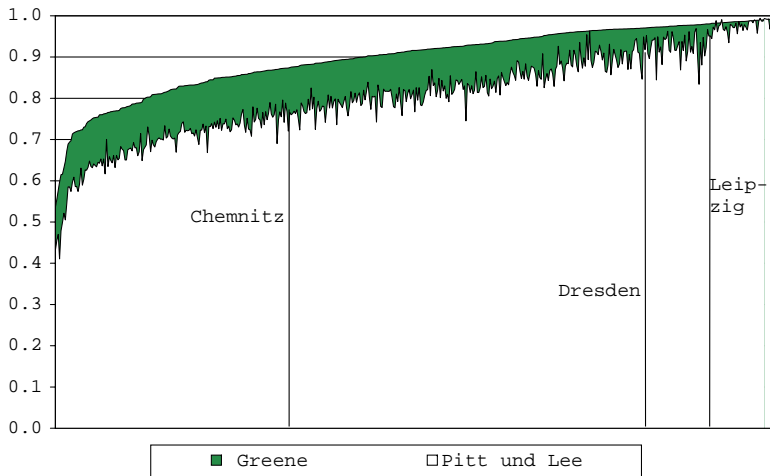
505 municipalities, 6 years (2000-2005)

Challenge

- ▶ Since municipalities are different, they can have different expenditures for the same service without being inefficient
- ▶ How to deal with that?

Solution

- ▶ Estimation of two models
 1. Ignore the different characteristics (Model tends to have low efficiency values)
Pitt and Lee (1981) \leftrightarrow Lower bound for efficiency values
 2. Take all effects that not change over time as characteristic differences (Model tends to have high efficiency values)
Greene (2005a, b) \leftrightarrow Upper bound for efficiency values





Efficiency Scores II

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Results**

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Model	Pitt and Lee	Greene
Mean	0.8073	0.8963
Standard Deviation	0.1084	0.0810
Minimum	0.4106	0.5356
Maximum	0.9939	0.9934

Efficiency and Population Decline

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Literature

Empirical Model

Input Distance Function

Stochastic Frontier Analysis

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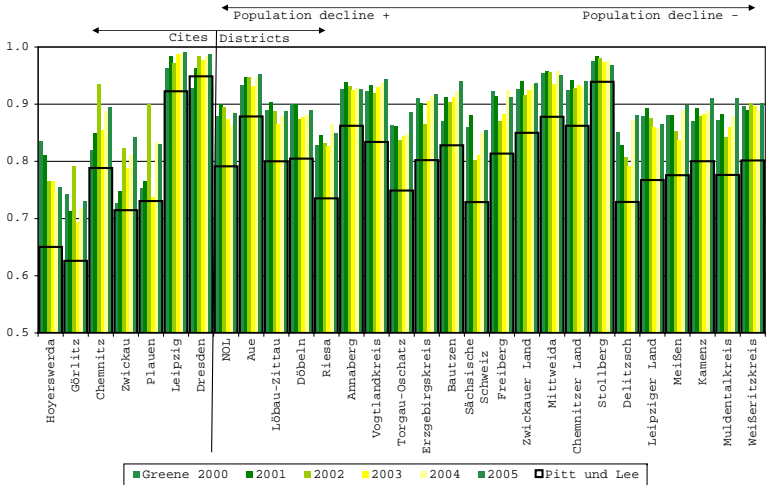
Unobserved Heterogeneity

Results

Estimation Results

Efficiency and Population Development

Conclusions



Efficiency and Growth of the Elderly

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Motivation

Literature

Empirical Model

Input Distance Function

Stochastic Frontier Analysis

Data

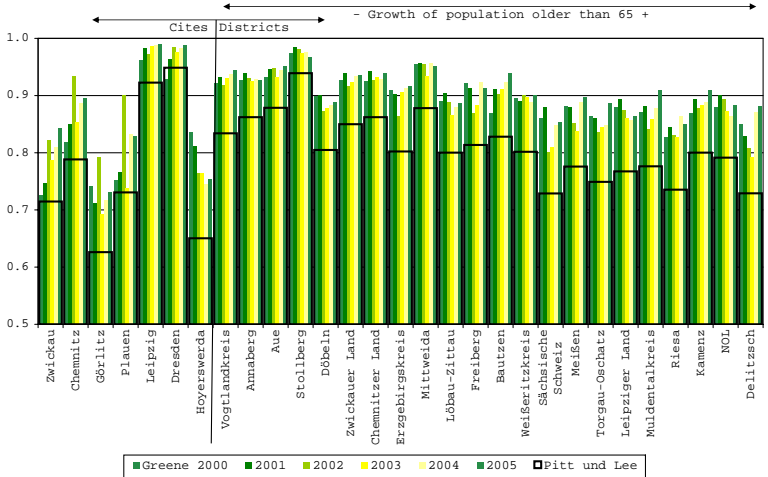
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Results

Estimation Results

Efficiency and Population Development

Conclusions



- ▶ Expenditures of the municipalities in Saxony between 11% to 20% above the efficient level
- ▶ There is no clear relationship between efficiency and population decline
- ▶ There seems to be a relationship between efficiency and population ageing



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Estimation
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Efficiency and
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Thank you for the attention!



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